

# ITPCM CURRICULUM VITAE

SCUOLA SUPERIORE SANT'ANNA  
PISA, ITALY

INTERNATIONAL  
TRAINING PROGRAMME  
FOR CONFLICT  
MANAGEMENT

1995 - 2011

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# I. Training

## Year 2011

I.11/2011

*Scuola Superiore Sant'Anna, Pisa, Italy, 2 – 6 May 2011*

### **EUROPEAN COMMUNITY CIVIL PROTECTION MECHANISM COURSES: HIGH LEVEL COORDINATION REFRESHER COURSE**

Aim: the course was aimed at improving participants' knowledge on the development of new techniques and equipment and at refreshing knowledge gained on earlier civil protection mechanism courses.

Participants: 15.

Implementing Partners: Italian Civil Protection Department and the Italian Fire-fighters, Public Rescue and Civil Defence Department.

Financed by: European Union.

I.10/2011

*Occupied Palestinian Territories*

*Bir Zeit University - Bir Zeit, 3 May 2011*

*Al Naja University - Nablus, 4 May 2011*

*Bethlehem University - Bethlehem, 5 May 2011*

### **WORKSHOPS ON THE FORTHCOMING LOCAL ELECTIONS IN PALESTINE**

Aim: The workshops were aiming at: raising awareness within the Palestinian civil society of electoral processes, electoral systems, principles of democratic and transparent elections; consolidating knowledge and expertise of the CSOs representatives about electoral processes/cycles, electoral laws and their impacts on general and local elections; enhancing skills and practical abilities of elections observers (reporting, monitoring, etc.) with a view to next local election foreseen in July 2011.

Participants: 156.

Implementing Partners: Central Elections Commission, Palestine; Office of Italian Development Cooperation in Jerusalem.

Financed by: Consulate General of Italy in Jerusalem, Office of Development Cooperation - Italian MoFA.

I.9/2011

*Scuola Superiore Sant'Anna, Pisa, Italy, 14 – 17 April 2011*

### **COMMUNICATION STRATEGIES FOR SOLIDARITY AND DEVELOPMENT COOPERATION**

Aim: the course was aimed at improving participants' skills in communicating international development cooperation, providing them with tools on the communication role, communication tools and strategies, campaigning techniques and case studies analysis.

Participants: 20.

Financed by: participants' tuition fee.

I.8/2011

*Oxfam Italia, Arezzo, Italy, 11 – 13 April 2011*

### **CORSO DI REPORTING ON ELECTORAL OBSERVATION AND TEAMBUILDING.**

Aim: the course was aimed at enhancing participants' reporting skills, as elections observers within the EU, OSCE/ODHIR electoral observation missions. A module was

also devoted to team building aspects and its relevance for the good run of the missions.

Participants: 19.

Implementing Partners: Oxfam Italia, Elex, Osservatorio di Pavia, 4Change.

Financed by: Italian MoFA.

1.7/2011

*Bujumbura, BURUNDI, 4 – 15 April 2011*

### **INTRODUCTORY TRAINING COURSE FOR HUMAN RIGHTS FIELD OFFICERS OF THE EASTERN AFRICA STANDBY FORCE**

Aim: The overall objective of the course is to provide EASBRICOM field officers with the specialized background, knowledge and skills needed to fulfill their tasks as active members of a human rights operation. Therefore, the training will very much focus on both the theoretical and practical sides of an officer's tasks, so as to equip the trainees with the necessary tools to perform their duties in line with agreed standards. The training course has been conceived on the assumption that participants have already a basic knowledge of the elements of international human rights and humanitarian law, so as to address the core issues in a more efficient and rational manner.

At the end of the course, participants should be ready to be deployed as human rights field officers.

Participants: 30

Implementing Partners: Eastern Africa Standby Force Coordination Mechanism EASBRICOM

Financed by: Italian Ministry of Foreign Affairs and Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ)

1.6/2011

*Scuola Superiore Sant'Anna, Pisa, Italy, 4 – 15 April 2011*

### **TRAINING COURSE 'HEALTH SYSTEMS THROUGH CONFLICT AND RECOVERY'**

Aim: the course was aimed at introducing participants to the study of health systems, which are going through or have just emerged from conflict, providing them specific knowledge on the flaws and strengths of conflict-affected health systems.

Participants: 15.

Financed by: participants' tuition fee.

1.5/2011

*Scuola Superiore Sant'Anna, Pisa, Italy, 3 – 8 April 2011*

### **EUROPEAN COMMUNITY CIVIL PROTECTION MECHANISM COURSES: MEDIA AND SECURITY STRATEGY COURSE.**

Aim: the course was aimed at enhancing participants' understanding, knowledge and skills in terms of media and security management at operational and strategic levels so they can act as media and security advisors within the team.

Participants: 11.

Implementing Partners: Italian Civil Protection Department and the Italian Fire-fighters, Public Rescue and Civil Defence Department.

Financed by: European Union.

1.4/2011

*Scuola Superiore Sant'Anna, Pisa, Italy, 28 – 31 March 2011*

### **CORSO BASE DI FORMAZIONE PER OSSERVATORI ELETTORALI DI BREVE PERIODO.**

Aim: the course was aimed at preparing participants' to work as short term observers within the EU, OSCE/ODHIR electoral observation missions.

Participants: 19.

Implementing Partners: Oxfam Italia, Elex, Osservatorio di Pavia, 4Change.

Financed by: Italian MoFA.

### I.3/2011

*Scuola Superiore Sant'Anna, Pisa, Italy, 14 – 18 February 2011*

#### **EUROPEAN COMMUNITY CIVIL PROTECTION MECHANISM COURSES: HIGH LEVEL COORDINATION REFRESHER COURSE**

Aim: the course was aimed at improving participants' knowledge on the development of new techniques and equipment and at refreshing knowledge gained on earlier civil protection mechanism courses.

Participants: 14.

Implementing Partners: Italian Civil Protection Department and the Italian Fire-fighters, Public Rescue and Civil Defence Department.

Financed by: European Union.

### I.2/2011

*Scuola Superiore Sant'Anna, Pisa, Italy, 14 - 26 February 2011*

#### **WINTER SCHOOL IN PSYCHOSOCIAL INTERVENTIONS IN EMERGENCY DISPLACEMENT**

Aim: The focus of the Winter School is on providing a frame of understanding of the psychosocial dimension of displacement, while presenting harmonized ethics, approaches and tools associated with psychosocial support. The Winter School will give an overview of both specific psychosocial programming and psychosocial approaches to different dimensions of humanitarian assistance in emergency displacement, in particular: Mental health and psychosocial paradigms in displacement: psychological, social, cultural and anthropological perspectives; International standards in MHPSS in Emergencies; How to foster a non-harmful humanitarian assistance in camp set up and coordination, health, food and non food items distribution; Principles of psychological first aid and psychological counselling; Care for the most vulnerables and referral; Medical/non medical responses; Small scale conflict management and transitional justice; Participatory needs assessment; Creative and art based interventions; Emergency psychosocial project cycle.

Participants: 30.

Implementing partners: International Organization for Migration (IOM).

Financed by: participants' tuition fee.

### I.1/2011

*Istituto Superiore Antincendio, Rome, Italy, 15 – 21 January 2011*

#### **EUROPEAN COMMUNITY CIVIL PROTECTION MECHANISM COURSES: COMMUNITY MECHANISM INDUCTION COURSE**

Aim: the course was aimed at introducing participants to the Community Mechanism and providing them with the basic knowledge and skills to prepare themselves for international civil protection missions, both within and outside the Community Mechanism's geographical area.

Participants: 25.

Implementing partners: Italian Civil Protection Department and the Italian Fire-fighters, Public Rescue and Civil Defence Department.

Financed by: European Union.

## Year 2010

I.15/2010

*Cairo, Egypt, 21 – 25 November 2010*

### **CONFLICT MANAGEMENT TRAINING COURSE**

Aim: the course was aimed at exposing participants to the existing international rules and mechanism regulating the prevention and management of conflicts in order to make them develop a joint understanding of conflict, its dynamics, escalation, causes and elements.

Participants: 20.

Implementing partners: Cairo Regional Centre for Training on Conflict Resolution and Peacekeeping in Africa (CCCPA).

Financed by: Italian Ministry of Foreign Affairs.

I.14/2010

*Nairobi, Kenya, 14 – 19 November 2010*

### **EASBRICOM: TRAINING OF TRAINERS**

Aim: the course was aimed at enhancing Eastern African participants' capacities to effectively design, prepare and deliver training courses and training sessions.

Participants: 20.

Implementing partners: the Italian Ministry of Foreign Affairs and the Directorate General for Sub-Saharan Africa.

Financed by: Italian Ministry of Foreign Affairs.

I.13/2010

*Scuola Superiore Sant'Anna, Pisa, Italy, 11 – 22 October 2010*

### **WORLD FOOD PROGRAMME: IT EMERGENCY MANAGEMENT TRAINING COURSE**

Aim: the course was aimed at enhancing professional and personal capacity of ICT officers' to work as managers in emergencies, providing them with specific knowledge and tools on the legal framework of humanitarian actors, logistic and budget, the media's role during an emergency, preventive medicine and security and safety.

Participants: 20.

Financed by: World Food Programme.

I.12/2010

*Istituto Superiore Antincendi, Rome, Italy, 9 – 15 October 2010.*

### **EUROPEAN COMMUNITY CIVIL PROTECTION MECHANISM COURSES: COMMUNITY MECHANISM INDUCTION COURSE**

Aim: the course was aimed at introducing participants to the Community Mechanism and providing them with the basic knowledge and skills to prepare themselves for international civil protection missions, both within and outside the Community Mechanism's geographical area.

Participants: 25.

Implementing partners: Italian Civil Protection Department and the Italian Fire-fighters, Public Rescue and Civil Defence Department.

Financed by: European Union.

I.11/2010

*Scuola Allievi Marescialli Carabinieri, Florence, Italy, 6 – 10 September 2010*

**TRAINING COURSE ON HUMAN RIGHTS FOR 'CARABINIERI' OFFICERS**

Aim: the course was aimed at providing 'Carabinieri' officers with the human rights' knowledge and skills to let them understand human rights standards they have to guarantee in police's ordinary activities.

Participants: 8.

Financed by: 'Carabinieri' Brigade of Florence in Italy.

I.10/2010

*Scuola Superiore Sant'Anna, Pisa, Italy, 8 – 16 July 2010*

**WORKING IN HOSTILE ENVIRONMENT: KNOWLEDGE AND PRACTICAL TOOLS FOR OPERATORS ABROAD**

Aim: the course was aimed at providing participants with the necessary knowledge in order to be able to face and respond to possible threats to their safety, providing them with specific tools on conflict management and resolution, radio communication, map reading, preventive medicine and first aid, stress management, safety and security and media.

Participants: 13.

Financed by: participants' tuition fee.

I.9/2010

*Scuola Superiore Sant'Anna, Pisa, Italy, 5 – 17 July 2010*

**SUMMER SCHOOL: 'THE CIVILIAN PERSONNEL OF PEACEKEEPING AND PEACEBUILDING OPERATIONS'**

Aim: the course was aimed at training participants to work more effectively in field missions by enhancing their professional and personal capacities, introducing them to the specific context of peace support operations and strengthening their ability to work in the field as human rights officers and electoral observers.

Participants: 30.

Financed by: participants' tuition fee.

I.8/2010

*Scuola Superiore Sant'Anna, Pisa, Italy, 10 – 21 May 2010*

**WORLD FOOD PROGRAMME: IT EMERGENCY MANAGEMENT TRAINING COURSE**

Aim: the course was aimed at enhancing professional and personal capacity of ICT officers' to work as managers in emergencies, providing them with specific knowledge and tools on the legal framework of humanitarian actors, logistic and budget, the media's role during an emergency, preventive medicine and security and safety.

Participants: 20.

Financed by: World Food Programme.

I.7/2010

*Scuola Superiore Sant'Anna, Pisa, Italy, 12 – 23 April 2010*

**'HEALTH SYSTEMS THROUGH CONFLICT AND RECOVERY' TRAINING COURSE**

Aim: the course was aimed at introducing participants to the study of health systems, which are going through or have just emerged from conflict, providing them specific knowledge on the flaws and strengths of conflict-affected health systems.

Participants: 13.

Financed by: participants' tuition fee and Tuscany Region.

I.6/2010

*Istituto Superiore Antincendio, Rome, Italy, 4 – 6 May 2010*

**EUROPEAN COMMUNITY CIVIL PROTECTION MECHANISM COURSES: HIGH LEVEL COORDINATION REFRESHER COURSE**

Aim: the course was aimed at improving participants' knowledge on the development of new techniques and equipment and at refreshing knowledge gained on earlier civil protection mechanism courses.

Participants: 15.

Implementing Partners: Italian Civil Protection Department and the Italian Fire-fighters, Public Rescue and Civil Defence Department.

Financed by: European Union.

I.5/2010

*Scuola Superiore Sant'Anna, Pisa, Italy, 28 February – 5 March 2010 and 18 – 23 April 2010*

**EUROPEAN COMMUNITY CIVIL PROTECTION MECHANISM COURSES: MEDIA AND SECURITY STRATEGY COURSE.**

Aim: the course was aimed at enhancing participants' understanding, knowledge and skills in terms of media and security management at operational and strategic levels so they can act as media and security advisors within the team.

Participants: 15.

Implementing Partners: Italian Civil Protection Department and the Italian Fire-fighters, Public Rescue and Civil Defence Department.

Financed by: European Union.

I.4/2010

*Scuola Superiore Sant'Anna, Pisa, Italy, 2010, 22 – 26 February 2010*

**MISSION PREPAREDNESS: THE PSYCHO-SOCIAL DIMENSION OF PEACE OPERATIONS**

Aim: the course was aimed at providing participants with an overview of variables possibly affecting the relationship between the individual and his/her social and working environment in field operations.

Participants: 25.

Implementing partner: United Nations Institute for Training and Research (UNITAR).

Financed by: participants' tuition fee.

I.3/2010

*Istituto Superiore Antincendio, Rome, Italy, 7 – 12 February 2010*

**EUROPEAN COMMUNITY CIVIL PROTECTION MECHANISM COURSES: HIGH LEVEL COORDINATION COURSE**

Aim: the course was aimed at improving participants' knowledges, skills and competencies on managerial and political aspects of civil protection assistance interventions such as mission management, negotiation and international coordination policy and media relations.

Participants: 15.

Implementing Partners: Italian Civil Protection Department and the Italian Fire-fighters, Public Rescue and Civil Defence Department.

Financed by: European Union.



I.2/2010

*Scuola Superiore Sant'Anna, Pisa, Italy, 21 – 24 January 2010*

**COMMUNICATION STRATEGIES FOR SOLIDARITY AND DEVELOPMENT COOPERATION**

Aim: the course was aimed at improving participants' skills in communicating international development cooperation, providing them with tools on the communication role, communication tools and strategies, campaigning techniques and case studies analysis.

Participants: 25.

Financed by: participants' tuition fee.

I.1/2010

*Istituto Superiore Antincendio, Rome, Italy, 9 – 15 January 2010*

**EUROPEAN COMMUNITY CIVIL PROTECTION MECHANISM COURSES:  
COMMUNITY MECHANISM INDUCTION COURSE**

Aim: the course was aimed at introducing participants to the Community Mechanism and providing them with the basic knowledge and skills to prepare themselves for international civil protection missions, both within and outside the Community Mechanism's geographical area.

Participants: 25.

Implementing partners: Italian Civil Protection Department and the Italian Fire-fighters, Public Rescue and Civil Defence Department.

Financed by: European Union.

## Year 2009

I.10/2009

*Scuola Superiore Sant'Anna, Pisa, Italy, 12 – 23 October 2009*

**WORLD FOOD PROGRAMME: IT EMERGENCY MANAGEMENT TRAINING COURSE**

Aim: the course was aimed at enhancing professional and personal capacity of ICT officers to work as managers in emergencies, providing them with specific knowledge and tools on the legal framework of humanitarian actors, logistic and budget, the media's role during an emergency, preventive medicine and security and safety.

Participants: 20.

Financed by: World Food Programme.

I.9/2009

*Cairo, Egypt, 23-30 September 2009*

**TRAINING OF TRAINERS**

Aim: the course was aimed at exposing participants to the existing international rules and mechanism regulating the prevention and management of conflicts in order to make them develop a joint understanding of conflict, its dynamics, escalation, causes and elements.

Participants: 20.

Implementing partners: Cairo Regional centre for Training on Conflict Resolution and peacekeeping in Africa (CCCPA).

Financed by: Italian Ministry of Foreign Affairs.

I. 8/2009

*Istituto Superiore Antincendi, Rome, Italy, 5 – 11 September 2009*

**EUROPEAN COMMUNITY CIVIL PROTECTION MECHANISM COURSES:  
COMMUNITY MECHANISM INDUCTION COURSE**

Aim: the course was aimed at introducing participants to the Community Mechanism and providing them with the basic knowledge and skills to prepare themselves for international civil protection missions, both within and outside the Community Mechanism's geographical area.

Participants: 25.

Implementing partners: Italian Civil Protection Department and the Italian Fire-fighters, Public Rescue and Civil Defence Department.

Finance by: European Union.

I.7/2009

*Scuola Superiore Sant'Anna, Pisa, Italy, 7 – 15 July 2010.*

**WORKING IN HOSTILE ENVIRONMENT: KNOWLEDGE AND PRACTICAL TOOLS  
FOR OPERATORS ABROAD**

Aim: the course was aimed at providing participants with the necessary knowledge in order to be able to face and respond to possible threats to their safety, by providing them with specific tools on conflict management and resolution, radio communication, map reading, preventive medicine and first aid, stress management, safety and security and media.

Participants: max 25.

Financed by: participants' tuition fee.

I.6/2009

*Scuola Superiore Sant'Anna, Pisa, Italy, 4 – 16 July 2010.*

**SUMMER SCHOOL: 'THE CIVILIAN PERSONNEL OF PEACEKEEPING AND  
PEACEBUILDING OPERATIONS'**

Aim: the course was aimed at training participants to work more effectively in field missions by enhancing their professional and personal capacities, introducing them to the specific context of peace support operations and strengthening their ability to work in the field as human rights officers and electoral observers.

Participants: 25.

Financed by: participants' tuition fee.

I.5/2009

*Istituto Superiore Antincendi, Rome, Italy, 6 - 12 June 2009*

**EUROPEAN COMMUNITY CIVIL PROTECTION MECHANISM COURSES:  
COMMUNITY MECHANISM INDUCTION COURSE**

Aim: the course was aimed at introducing participants to the Community Mechanism and providing them with the basic knowledge and skills to prepare themselves for international civil protection missions, both within and outside the Community Mechanism's geographical area.

Participants: 25

Implementing partners: Italian Civil Protection Department and the Italian Fire-fighters, Public Rescue and Civil Defence Department.

Finance by: European Union.

I. 4/2009

*Aley, Lebanon, 8 – 21 May 2009*

**THE CIVILIAN PERSONNEL OF PEACEKEEPING AND PEACE-BUILDING OPERATIONS (MENA REGION)**

Aim: the course was aimed at training participants for some of the tasks usually performed by the civilian component of peacekeeping operations and peace building missions, with a specific focus on human rights observation and reporting and on humanitarian assistance.

Participants: 22.

Implementing partners: the 'Lebanese Centre for Policy Studies' in Beirut.

Financed by: Italian Ministry of Foreign Affairs.

I. 3/2009

*Scuola Superiore Sant'Anna, Pisa, Italy, March 23 - April 3, 2009*

**WORLD FOOD PROGRAMME: IT EMERGENCY MANAGEMENT TRAINING COURSE**

Aim: the course was aimed at enhancing professional and personal capacity of ICT officers to work as managers in emergencies, providing them with specific knowledge and tools on the legal framework of humanitarian actors, logistic and budget, the media's role during an emergency, preventive medicine and security and safety.

Participants: 20.

Financed by: World Food Programme

I. 2/2009

*Accra, Ghana, 2 – 20 March 2009*

**FOUNDATION COURSE**

Aim: the course was aimed at providing an in-depth understanding of the conceptual framework of Peace Support Operations and at introducing participants to the main tasks usually performed by civilian personnel in these missions.

Participants: 30.

Implementing Partners: University of Ghana Leghon and Ghana Leghon Centre for International Affairs.

Financing Partners: UNDESA and Italian Cooperation.

I. 1/2009

*ACCRA, GHANA, JANUARY 12 – 16, 2009*

**NEGOTIATION SKILLS FOR AFRICAN DIPLOMATS**

Aim: the course was aimed at increasing the readiness professionalism of African Civilian Personnel participating in peacekeeping operations as well as other peace support missions in order to enhance their capacity to respond effectively to the complex challenges of post-conflict reconstruction.

Participants: 20.

Implementing partners: University of Ghana Leghon and Ghana Leghon Centre for International Affairs.

Financed by: UNDESA and Italian Cooperation.

## YEAR 2008

I.12/2008

*Bergamo ,Italy, 11-12 and 18-19 December 2008*

### **THE INTERNATIONAL EMERGENCY AND HUMANITARIAN AID MISSIONS: TECHNICAL TRAINING AND SKILLS TO ENHANCE THE PERSONAL PROFILE OF THE STAFF OF THE CIVIL PROTECTION DEPARTMENT**

Aim: the course was aimed at supporting the activities of the Italian Department of Civil Protection within the international humanitarian assistance system, by providing participants with legal framework and specific tools of the humanitarian assistance operations.

Participants: 20

Financed by: Italian Department of the Civil Protection.

I.11/2008

*Scuola Superiore Sant'Anna, Pisa, Italy, 13-24 October 2008*

### **WORLD FOOD PROGRAMME: IT MANAGEMENT TRAINING COURSE**

Aim: the course was aimed at enhancing professional and personal capacity of ICT officers to work as managers in emergencies, providing them with specific knowledge and tools on the legal framework of humanitarian actors, logistic and budget, the media's role during an emergency, preventive medicine and security and safety.

Participants: 20.

Financed by: World Food Programme.

I.10/2008

*Accra, Ghana, 21 – 25 July 2008*

### **TRAINING OF TRAINERS**

Aim: the course was aim at increasing the readiness professionalism of African Civilian Personnel participating in peacekeeping as well as other peace support missions in order to enhance their capacity to respond effectively to the complex challenges of post-conflict reconstruction.

Participants: 10.

Implementing Partners: University of Ghana Leghon and Ghana Leghon Centre for International Affairs.

Financing Partners: UNDESA and Italian Cooperation.

I.9/2008

*Scuola Superiore Sant'Anna, Pisa, Italy, 10-18 July 2008*

### **WORKING IN HOSTILE ENVIRONMENT: KNOWLEDGE AND PRACTICAL TOOLS FOR OPERATORS ABROAD**

Aim: the course was aimed at providing participants with the necessary knowledge in order to be able to face and respond to possible threats to their safety, by providing them with specific tools on conflict management and resolution, radio communication, map reading, preventive medicine and first aid, stress management, safety and security and media.

Participants: 20.

Financed by: participants' tuition fee.

1.8/2008

*Scuola Superiore Sant'Anna, Pisa, Italy, 7-19 July 2008*

**SUMMER SCHOOL: 'THE CIVILIAN PERSONNEL OF PEACEKEEPING AND  
PEACEBUILDING OPERATIONS'**

Aim: the course was aimed at training participants to work more effectively in field missions by enhancing their professional and personal capacities, introducing them to the specific context of peace support operations and strengthening their ability to work in the field as human rights officers and electoral observers.

Participants: 30.

Financed by: participants' tuition fee.

1.7/2008

*Accra, Ghana, 18 June – 18 July 2008*

**FOUNDATION COURSE**

Aim: the course was aimed at increasing the readiness professionalism of African Civilian Personnel participating in peacekeeping as well as other peace support missions in order to enhance their capacity to respond effectively to the complex challenges of post-conflict reconstruction.

Participants: 30

Implementing partners: University of Ghana and Ghana Legon Centre for International Affairs

Financed by: UNDESA and Italian Cooperation.

1.6/2008

*Scuola Superiore Sant'Anna, Pisa, Italy, 12-23 May 2008*

**WORLD FOOD PROGRAMME: IT MANAGEMENT TRAINING**

Aim: the course was aimed at enhancing professional and personal capacity of ICT officers to work as managers in emergencies, providing them with specific knowledge and tools on the legal framework of humanitarian actors, logistic and budget, the media's role during an emergency, preventive medicine and security and safety.

Participants: 20.

Financed by: World Food Programme.

1.5/2008

*Scuola Superiore Sant'Anna, Pisa, Italy, 15 - 18 May 2008*

**COMMUNICATION STRATEGIES FOR SOLIDARITY AND DEVELOPMENT  
COOPERATION**

Aim: the course was aimed at improving participants' skills in communicating international development cooperation by providing them with specific tools on communication role, communication tools and strategies, campaigning techniques and case studies analysis.

Participants: 27.

Financed by: participants' tuition fee.

1.4/2008

*Accra, Ghana, 5 May – 16 May 2008*

**ELECTION OBSERVATION COURSE**

Aim: the course was aimed at increasing the readiness professionalism of African Civilian Personnel participating in peacekeeping as well as other peace support missions in order to enhance their capacity to respond effectively to the complex challenges of post-conflict reconstruction.

Implementing partners: University of Ghana and Ghana Leghon Centre for International Affairs.

Financed by: UNDESA and Italian Cooperation.

I.3/2008

*Pisa, Italy, 7-12 April 2008*

### **ICT EMERGENCY PREPAREDNESS AND RESPONSE MANAGERS TRAINING OF TRAINERS**

Aim: the course was aimed at enhancing the training capacity of ICT managers by providing them with knowledge and tools on the basic principles of adult learning, the characteristics of the main training methodologies and application of training methods such as the lecture and the role-playing.

Participants: 20.

Financed by: World Food Programme.

I.2/2008

*Accra, Ghana, 18 February – 7 March 2008*

### **FOUNDATION COURSE**

Aim: the course was aimed at increasing the readiness professionalism of African Civilian Personnel participating in peacekeeping as well as other peace support missions in order to enhance their capacity to respond effectively to the complex challenges of post-conflict reconstruction.

Implementing partners: University of Ghana and Ghana Leghon Centre for International Affairs.

Financed by: UNDESA and Italian Cooperation.

I.1/2008

*Pisa (Italy), 5 - 8 February 2008*

### **PAKISTAN PARLIAMENTARY ELECTIONS: PRE-MISSIONING TRAINING FOR SHORT TERM OBSERVERS OF THE EU-EOM PERSONNEL**

Aim: the course was aimed at preparing the personnel to serve as short-term observers to the EU EOM in Pakistan by providing them with specific tools country profile, political and legal framework for elections, cultural awareness, safety and security and preventive medicine.

Participants: 64.

Financed by: European Union.

## **YEAR 2007**

I.17/2007

*Jordan, 12 – 15 December 2007*

### **UNAMI: PILOT TRAINING ON REGISTRATION PROCEDURES**

Aim: the course was aimed at starting delegating responsibilities directly to IHEC staff, boosting in this way the sense of ownership, in order to enhance their skills in registration procedures' issue.

Participants: 15.

Financed by: Italian Ministry of Foreign Affairs.

I.16/2007

*Addis Abeba, Ethiopia, 11 – 14 December 2007*

**IN-HOUSE TRAINING ON INTEGRATED MISSION PLANNING FOR AMISOM SPMU PERSONNEL**

Aim: the course was aimed at clarifying the concept, objectives, principles and stages of the IMPP, explaining the specific process to be followed and tools to be applied during the an IMPP and at assisting in the development of a first draft of the Integrated Planning Matrix that will be later applied in the elaboration of the Integrated Plan of Action for Somalia.

Participants: 27.

Financed by: African Union.

*I.15/2007*

*Scuola Superiore Sant'Anna, Pisa, Italy, 5-10 November 2007*

**PAKISTAN PARLIAMENTARY ELECTIONS 2008: PRE-MISSION TRAINING FOR EU-EUOM PERSONNEL**

Aim: the course was aimed at preparing the personnel of the EU EOM in Pakistan prior to its deployment by providing them with specific tools on country profile, political and legal framework and security and safety.

Participants: 58.

Financed by: European Union.

*I. 14/2007*

*Scuola Superiore Sant'Anna, Pisa, Italy, 8 – 19 October 2007*

**WORLD FOOD PROGRAMME: IT EMERGENCY MANAGEMENT TRAINING COURSE**

Aim: the course was aimed at enhancing professional and personal capacity of ICT officers to work as managers in emergencies, providing them with specific knowledge and tools on the legal framework of humanitarian actors, logistic and budget, the media's role during an emergency, preventive medicine and security and safety.

Participants: 20.

Financed by: World Food Programme.

*I.13/2007*

*Pisa/Rome, Italy, 15 – 26 October 2007*

**THE INTERNATIONAL EMERGENCY AND HUMANITARIAN AID MISSION: TECHNICAL TRAINING AND SKILLS TO ENHANCE THE PERSONAL PROFILE OF THE STAFF OF CIVIL PROTECTION DEPARTMENT.**

Aim: the course was aimed at supporting the activities of the Italian Civil Protection Department within the international humanitarian assistance system and at training new personnel suitable to be employed in such context.

Participants: 24.

Financed by: Italian Department of the Civil Protection.

*I.12/2007*

*Scuola Superiore Sant'Anna, Pisa, Italy, 17-23 September 2007*

**NATO-AFGHAN STUDENTS FORUM: THE VIEW OF YOUNG GENERATION**

Aim: the course was aimed at gathering students from NATO countries, Afghanistan and Central Asia countries to discuss the future of Afghanistan in its regional context.

Participants: 20.

Financed by: NATO Public Diplomacy Division in Brussels.

I.11/2007

*Jordan, 10 – 13 JULY 2007*

**UNAMI: TRAINING COURSE ON OFFICE ADMINISTRATION**

Aim: the course was aimed at enhancing IHEC internal capacity in the general administration of its office life, as well as creating capacity to transfer internally information and office management practices.

Participants: 19.

Implementing partners: UNAMI and IHEC.

Financed by: Italian Ministry of Foreign Affairs.

I.10/2007

*Scuola Superiore Sant'Anna, Pisa, Italy, 5 -13 July 2007*

**WORKING IN HOSTILE ENVIRONMENT: KNOWLEDGE AND PRACTICAL TOOLS FOR OPERATORS ABROAD**

Aim: the course was aimed at providing participants with the necessary knowledge in order to be able to face and respond to possible threats to their safety, by providing them with specific tools on conflict management and resolution, radio communication, map reading, preventive medicine and first aid, stress management, safety and security and media.

Participants: 23.

Financed by: participants' tuition fee.

I.9/2007

*Scuola Superiore Sant'Anna, Pisa, Italy, 2-14 July 2007*

**SUMMER SCHOOL: THE CIVILIAN PERSONNEL OF PEACEKEEPING AND PEACE BUILDING OPERATIONS.**

Aim: the course was aimed at training participants to work more effectively in field missions by enhancing their professional and personal capacities, introducing them to the specific context of peace support operations and strengthening their ability to work in the field as human rights officers and electoral observers.

Participants: 22.

Financed by: participants' tuition fee.

I.8/2007

*Jordan, 01 – 04 July 2007*

**UNAMI: TRAINING COURSE ON OFFICE ADMINISTRATION**

Aim: the course was aimed at enhancing IHEC internal capacity in the general administration of its office life, as well as creating capacity to transfer internally information and office management practices.

Participants: 18.

Implementing partners: UNAMI and IHEC.

Financed by: Italian Ministry of Foreign Affairs.

I.7/2007

*Jordan, 30 June – 04 July 2007*

**UNAMI TRAINING OF TRAINERS**

Aim: the course was aimed at increasing the readiness professionalism of civilian personnel participating in peacekeeping as well as other peace support missions in order to enhance their capacity to respond effectively to the complex challenges of post-conflict reconstruction.

Participants: 15.

Implementing partners: UNAMI and IHEC.



Financed by: Italian Ministry of Foreign Affairs.

I.6/2007

*Scuola Superiore Sant'Anna, Pisa, Italy, 28 - 30 June 2007*

**COMMUNICATION STRATEGIES FOR SOLIDARITIES AND DEVELOPMENT COOPERATION**

Aim: The course was aimed at improving participants' skills in communicating international development cooperation by giving them specific tools on the communication role, communication tools and strategies, campaigning techniques and case studies analysis.

Participants: 25.

Financed by: participants' tuition fee.

I.5/2007

*Roma/Pisa, Italy, 18 - 29 June 2007*

**THE INTERNATIONAL EMERGENCY AND HUMANITARIAN AID MISSIONS: TECHNICAL TRAINING AND SKILLS TO ENHANCE THE PERSONAL PROFILE OF THE STAFF OF FIRE DEPARTMENT, FIRST AID ASSISTANCE AND LOCAL INSTITUTION**

Aim: the course was aimed at supporting the activities of the Italian Civil Protection Department within the international Humanitarian Assistance system and at training new personnel suitable to be employed in such context.

Participants: 23.

Financed by: Italian Department of the Civil Protection.

I.4/2007

*Scuola Superiore Sant'Anna, Pisa, Italy, 19 -30 March 2007*

**WORLD FOOD PROGRAMME: IT EMERGENCY MANAGEMENT TRAINING COURSE**

Aim: the course was aimed at enhancing professional and personal capacity of ICT officers to work as managers in emergencies, by providing them with specific knowledge and tools on the legal framework of humanitarian actors, logistic and budget, the media's role during an emergency, preventive medicine and security and safety.

Participants: 21.

Financed by: World Food Programme.

I.3/2006

*Accra, Ghana, 19 February - 23 February 2007*

**TRAINING OF TRAINERS**

Aim: the course was aimed at increasing the readiness professionalism of African Civilian Personnel participating in peacekeeping as well as other peace support missions in order to enhance their capacity to respond effectively to the complex challenges of post-conflict reconstruction.

Participants: 20.

Implementing partners: University of Ghana and Ghana Legon Centre for International Affairs.

Financed by: UNDESA and Italian Cooperation.

I.2/2007

*Accra, Ghana, 29 January – 19 February 2007*

**TRAINING COURSE ON PEACE BUILDING AND GOOD GOVERNANCE FOR AFRICAN CIVILIAN PERSONNEL**

Aim: the course was aimed at increasing the readiness professionalism of African Civilian Personnel participating in peacekeeping as well as other peace support missions in order to enhance their capacity to respond effectively to the complex challenges of post-conflict reconstruction.

Participants: 20.

Implementing partners: University of Ghana and Ghana Legon Centre for International Affairs.

Financing by: UNDESA and Italian Cooperation.

I.1/2007

*Scuola Superiore Sant'Anna, Pisa, Italy, 29 January – 2 February 2007*

**WORLD FOOD PROGRAMME: IT EMERGENCY MANAGEMENT TRAINING COURSE**

Aim: the pilot course was aimed at enhancing professional and personal capacity of ICT officers to work as managers in emergencies, by providing them with specific knowledge and tools on the legal framework of humanitarian actors, logistic and budget, the media's role during an emergency, preventive medicine and security and safety.

Participants: 11.

Financed by: World Food Programme.

## Year 2006

I.17/2006

*Jordan, 6-10 December 2006*

**UNAMI: VOTER EDUCATION TRAINING COURSE**

AIM: the course was aimed at understanding the key elements and steps of a voter outreach campaign in order to be able to build a coalition, design a message, develop a plan, a voter education strategy and a voter education campaign in view of the coming Governorate elections.

Participants: 15.

Financed by: Italian Ministry of Foreign Affairs.

I.16/2006

*Accra, Ghana, 4- 8 December 2006*

**NEGOTIATION SKILLS FOR AFRICAN DIPLOMATS**

Aim: the course was aimed at providing African diplomats with additional experience and qualifications needed in their international profession, equipping them with valuable foreign policy skills relevant for conflict resolution and regional cooperation, as well as offering a platform for a shared experience and concrete steps toward regional cooperation.

Participants: 20.

Implementing Partners: University of Ghana and Ghana Legon Centre for International Affairs.

Financed by: UNDESA United Nations Department of Economic and Social Affairs and Italian Cooperation.

I.15/2006

*Jordan, 3-10 December 2006*

**UNAMI: DATABASE AND GEOGRAPHICAL INFORMATION**

Aim: the course was aimed at providing advanced training in the use of GIS and Database Systems to participants of the previous Database and Geographical System Workshop, at presenting and transferring contemporary methods of software and system design that focus on the user level and organizational impact of ICT and at reforming the initial steps of system design on problems proposed by the participants themselves.

Participants: 10.

Financed by: Italian Ministry of Foreign Affairs.

I.14/2006

*Accra, Ghana, 1- 15 December 2006*

**COURSE FOR JOURNALISTS REPORTING IN A CRISIS ENVIRONMENT**

Aim: the course was aimed at increasing the readiness professionalism of African Civilian Personnel participating in peacekeeping as well as other peace support missions in order to enhance their capacity to respond effectively to the complex challenges of post-conflict reconstruction.

Participants: 20.

Implementing Partners: University of Ghana and Ghana Leghon Centre for International Affairs.

Financing by: UNDESA and Italian Cooperation.

I.13/2006

*Jordan, 28 November – 02 December 2006*

**UNAMI: PROCEDURE WRITING**

Aim: the course was aimed at exposing participants to the principles of procedures writing in order to review the polling and counting procedures handbook used in pas elections and to apply good practice of procedures writing.

Participants: 16

Financed by: Italian Ministry of Foreign Affairs.

I.12/2006

*Jordan, 20 – 25 November 2006*

**UNAMI: OPERATIONAL PLANNING AND PROJECT MANAGEMENT TRAINING COURSE**

Aim: the course was aimed at improving the skills of the fifteen senior IECI managers in the activities of operational planning and project management.

Participants: 15.

Financed by: Italian Ministry of Foreign Affairs.

I.11/2006

*Scuola Superiore Sant'Anna, Pisa, Italy, 16-21 October 2006*

**WORLD FOOD PROGRAMME: IT MANAGEMENT TRAINING**

Aim: the course was aimed at enhancing professional and personal capacity of ICT officers to work as managers in emergencies, by providing them with specific knowledge and tools on the legal framework of humanitarian actors, logistic and budget, the media's role during an emergency, preventive medicine and security and safety.

Participants: 13.

Financed by: World Food Programme.

I.10/2006

*Scuola Superiore Sant'Anna, Pisa, Italy, 9 – 20 October 2006*

**EUROPEAN COMMUNITY PROJECT ON TRAINING FOR CIVILIAN ASPECTS OF  
CRISIS MANAGEMENT**

Aim: the course was aimed at improving the tasks of human rights field operations' operators by providing them with specific knowledge and tools on international human rights law and international humanitarian law.

Participants: 25.

Financed by: European Union.

I.9/2006

*Accra, Ghana, 14 - 25 August 2006*

**DISARMAMENT, DEMOBILISATION AND REINTEGRATION OF EX-COMBATANTS**

Aim: the course was aimed at providing participants with specific knowledge of the sensitive subject of 'disarmament, demobilisation and reintegration of ex-combatants' (DDR), the legal framework of armed conflicts and DDR new challenges.

Participants: 20.

Implementing Partners: University of Ghana and Ghana Leghon Centre for International Affairs.

Financing by: UNDESA United Nations Department of Economic and Social Affairs and Italian Cooperation.

I.8/2006

*Scuola Superiore Sant'Anna, Pisa, Italy, 13 July - 21 July 2006*

**WORKING IN HOSTILE ENVIRONMENT: KNOWLEDGE AND PRACTICAL TOOLS  
FOR OPERATORS ABROAD**

Aim: the course was aimed at providing participants with the necessary knowledge in order to be able to face and respond to possible threats to their safety, by providing them with specific tools on conflict management and resolution, radio communication, map reading, preventive medicine and first aid, stress management, safety and security and media.

Participants: 18.

Financed by: participants' tuition fee.

I.7/2006

*Scuola Superiore Sant'Anna, Pisa, Italy, 10 July - 22 July 2006*

**SUMMER SCHOOL: THE CIVILIAN PERSONNEL OF PEACE-KEEPING AND PEACE  
BUILDING OPERATIONS**

Aim: the course was aimed at training participants to work more effectively in field missions by enhancing their professional and personal capacities, introducing them to the specific context of peace support operations and strengthening their ability to work in the field as human rights officers and electoral observers.

Participants: 25.

Financed by: participants' tuition fee.

I.6/2006

*Scuola Superiore Sant'Anna, Pisa, Italy, 26 June – 1 July 2006*

**IN THE LINE OF FIRE: PRACTICAL INSTRUMENTS FOR JOURNALISTS IN  
CRISIS AREA**

Aim: the course was aimed at improving participants' skills to act in a particular contest of crisis affected area, by giving them specific knowledge and tools on area context,

legal framework and issues, preventive medicine and safety and security issues.

Participants: 20.

Financed by: European Union.

I.5/2006

*Jordan, 29 MAY – 16 JUNE 2006*

**UNAMI: TECHNICAL ASSISTANCE PROGRAMME FOR IECI**

Aim: the programme was aimed at organizing different activities in support of the National Assembly Elections in Iraq, such as a Training Material Review Workshop, three Tots, Training Course on Voter Education, Training Course on Media Monitoring, Electoral Administration.

Participants: 63.

Implementing partners: UNAMI and IECI.

Financed by: Italian Ministry of Foreign Affairs.

I.4/2006

*Accra, Ghana, 1-19 May 2006*

**TRAINING COURSE ON PEACE BUILDING AND GOOD GOVERNANCE FOR AFRICAN CIVILIAN PERSONNEL**

Aim: the course was aimed at increase the readiness professionalism of African Civilian Personnel participating in peacekeeping as well as other peace support missions in order to enhance their capacity to respond effectively to the complex challenges of post-conflict reconstruction.

Implementing partners: University of Ghana and Ghana Leghon Centre for International Affairs.

Financed by: UNDESA and Italian Cooperation.

I.3/2006

*Scuola Superiore Sant'Anna, Pisa, Italy, 26 March – 1 April 2006*

**UNAMI: TRAINING OF TRAINERS ADVANCED COURSE**

Aim: the course was aimed at creating a pool of Iraqi electoral/referendum experts with strong training capacity and able to guarantee the in-country cascade effect necessary to reach large number of personnel in a limited amount of time and at the creation of IECI personnel able to promote and coordinate the information and voter education campaigns aimed at the Iraqi voters.

Participants: 10.

Implementing partners: UNAMI and IECI.

Financed by: Italian Ministry of Foreign Affairs.

I.2/2006

*Accra, Ghana, 13-18 March 2006*

**TRAINING COURSE FOR LAW ENFORCEMENT OFFICERS**

Aim: the course was aimed at increasing the readiness professionalism of African Civilian Personnel by strengthening the knowledge and topics on law enforcement issues.

Participants: 20.

Implementing partners: University of Ghana and Ghana Leghon Centre for International Affairs.

Financing Partners: UNDESA and Italian Cooperation.

I.1/2006

*Scuola Superiore Sant'Anna, Pisa, Italy, 23 January – 3 February 2006*

**EUROPEAN COMMUNITY PROJECT ON TRAINING FOR CIVILIAN ASPECTS OF  
CRISIS MANAGEMENT**

Aim: the course was aimed at providing participants with general background knowledge and skills in order to be able to serve and to be involved on a crisis management mission.

Participants: 29.

Financed by: European Union.

## **Year 2005**

**I.11/2005**

*Scuola Superiore Sant'Anna, Pisa, Italy, 6 – 11 December 2005*

**NETWORK OF EUROPEANS FOR ELECTORAL AND DEMOCRACY SUPPORT**

Aim: the network was aimed at providing participants with tools on EU policy towards election observation, in order to respond to the professional needs of the European Commission, as it faces ever increasing demands for delivering consistent and credible election observation missions around the globe.

Participants: 41.

Financed by: European Union.

**I.10/2005**

*Scuola Superiore Sant'Anna, Pisa, Italy, 17 November - 30 November 2005*

**EU POLICIES AND FUNDING OPPORTUNITIES: ADMINISTRATIVE, TRAINING  
AND CONSULTANCY TECHNIQUES**

Aim: the course was aimed at providing participants with the knowledge and skills needed for running a documentation, training and consultancy office and delivering training and consultancy activities on EU programmes and funding opportunities.

Participants: 4.

Financed by: 'Nord-South' Institution – Pisa Province.

**I.9/2005**

*Jordan, 6 - 20 September 2005*

**UNAMI: TRAINING INITIATIVE SUPPORTING THE 2005 CONSTITUTIONAL  
REFERENDUM IN IRAQ**

Aim: the course was aimed at creating a pool of Iraqi electoral/referendum experts with strong training capacity and able to guarantee the in-country cascade effect necessary to reach large number of personnel in a limited amount of time.

Participants: 69.

Implementing partners: UNAMI and IECI.

Financed by: Italian Ministry of Foreign Affairs.

**I.8/2005**

*Scuola Superiore Sant'Anna, Pisa, Italy, 10 - 21 October 2005*

**EUROPEAN COMMUNITY PROJECT ON TRAINING FOR CIVILIAN ASPECTS OF  
CRISIS MANAGEMENT: TRAINING COURSE ON DISARMAMENT  
DEMOBILIZATION AND REINTEGRATION**

Aim: the course was aimed at enlarging the pool of people, mainly civilians, duly trained to perform in an international field missions supporting the disarmament demobilization and reintegration.

Participants: 25.

Financed by: European Union.

I.7/2005

*Scuola Superiore Sant'Anna, Pisa, Italy, 14 - 22 July 2005*

**WORKING IN HOSTILE ENVIRONMENT: TOOLS AND SKILLS OF OPERATORS ABROAD**

Aim: the course was aimed at providing participants with the necessary knowledge in order to be able to face and respond to possible threats to their safety, by providing them with specific tools on conflict management and resolution, radio communication, map reading, preventive medicine and first aid, stress management, safety and security and media.

Participants: 25.

Financed by: participants' tuition fee.

I.6/2005

*Scuola Superiore Sant'Anna, Pisa, Italy, 11 - 22 July 2005*

**SUMMER SCHOOL: THE CIVILIAN PERSONNEL OF PEACEKEEPING AND PEACE BUILDING OPERATIONS**

Aim: the course was aimed at training participants to work more effectively in field missions by enhancing their professional and personal capacities, introducing them to the specific context of peace support operations and strengthening their ability to work in the field as human rights officers and electoral observers.

Participants: 30.

Financed by: participants' tuition fee.

I.5/2005

*Scuola Superiore Sant'Anna, Pisa, Italy, 27 June - 02 July 2005*

**AFGHANISTAN PARLIAMENTARY ELECTIONS 2005: PRE-MISSION TRAINING FOR EU-EOM PERSONNEL**

Aim: the course was aimed at preparing the already selected members of the European Union Election Observation Mission to serve in Afghanistan for the 2005 Parliamentary Election to perform in proper, professional and well informed manner.

Participants: 75.

Financed by: European Commission and IOM.

I.4/2005

*Scuola Superiore Sant'Anna, Pisa, Italy, 20 - 24 June 2005*

**IN THE LINE OF FIRE: PRACTICAL INSTRUMENTS FOR JOURNALISTS IN CRISIS AREAS**

Aim: the course was aimed at improving participants' skills to act in a particular context of crisis affected area, by giving them specific knowledge and tools on area context, legal framework and issues, preventive medicine and safety and security issues.

Participants: 20.

Financed by: European Union.

I.3/2005

*Scuola Superiore Sant'Anna, Pisa, Italy, 18 - 27 May 2005*

**EUROPEAN COMMUNITY PROJECT ON TRAINING FOR CIVILIAN ASPECTS OF  
CRISIS MANAGEMENT: HUMAN RIGHTS COURSE**

Aim: the course was aimed at improving participants' skills on human rights field operations, by providing them with specific tools on different rights and beneficiaries and fact-finding and/or full-scale legal inquiries on alleged human rights abuses.

Participants: 18.

Financed by: European Union.

I.2/2005

*Livorno, 19 - 20 May 2005*

**TRAINING ON BALKANS AND IRAQ FOR THE II MOBILE BRIGADE OF THE  
CARABINIERI**

Aim: the course was aimed at providing participants from 'Carabinieri Brigade' with appropriate knowledge of the historical, political and institutional context of the Balkans and Iraq in order to be serve in those specific areas.

Participants: 15.

Financed by: Italian 'Carabinieri Brigade' of Florence in Italy.

I.1/2005

*Scuola Superiore Sant'Anna, Pisa, Italy, 11 - 22 April 2005*

**EUROPEAN COMMUNITY PROJECT ON TRAINING FOR CIVILIAN ASPECTS OF  
CRISIS MANAGEMENT: CORE COURSE**

Aim: the course was aimed at providing the participants with general background knowledge and skills for mission service, preparation for mission involvement, regardless of the specific function and mission participants will serve.

Participants: 28.

Financed by: European Union.

## **Year 2004**

I.12/2004

*Jordan, 5/22 December 2004*

**ELECTION OFFICERS AND VOTER EDUCATION TRAINING PROGRAMME**

Aim: the programme was aimed at training a core group of officers, coming from different sectors of the IECI, on voting and counting procedures and on the voter education topics in order to make them acquainted with the Manual for Polling Officers and with the Voter Education Handbook.

Participants: 94.

Implementing partners: UNAMI and IECI.

Financed by: Italian Ministry of Foreign Affairs.



I.11/2004

*Scuola Superiore Sant'Anna, Pisa, Italy, 25 - 27 November 2004*

**BETWEEN HUMANITARIAN CRISIS AND CRISIS OF THE HUMANITARIAN INTERVENTIONS: LESSONS LEARNED, NEW CHALLENGES AND FUTURE SCENARIOS**

Aim: the course was aimed at enhancing the dialogue between the institutional component of the humanitarian action (international organizations, governmental agencies, and the military), the training component (university, research and training centres) and the no-profit component (NGOs, associations) about contents and implications of the current humanitarian actions.

Participants: 100.

Implementing partner: MSF.

Financed by: European Union.

I.10/2004

*Scuola Superiore Sant'Anna, Pisa, Italy, 11 - 22 October 2004*

**EUROPEAN COOMUNITY PROJECT ON TRAINING FOR CIVILIAN ASPECTS OF CRISIS MANAGEMENT: EU-UN TRAINING COURSE ON DISARMAMENT, DEMOBILIZATION AND REINTEGRATION**

Aim: the course was aimed at providing participants with a strong conceptual framework on the key aspects of the DDR process, especially from a civilian perspective, and at facilitating them in the process of eliciting sound operational practices on DDR from previous practical experiences.

Participants: 24.

Financed by: European Union.

I.9/2004

*Scuola Superiore Sant'Anna, Pisa, Italy, 2 - 7 August 2004*

**PRE- MISSION TRAINING COURSE FOR DEMOCRACY AND ELECTIONS SUPPORT MISSION TO AFGHANISTAN**

Aim: the course was aimed at enhancing the personal and professional skills of members of DESM in electoral missions' issues in order to be best deployed in Afghanistan.

Participants: 30.

Financed by: European Union.

I.8/2004

*Bogotá (Colombia) April 2004- March 2006*

**SOCIAL AND CONSTITUTIONAL CONSTRUCTION OF A PEACE JURISDICTION WITHIN THE COLOMBIAN COFFEE DISTRICT**

Aim: the project was aimed at enhancing participant's skills and knowledge, strengthening the rule of law by implementing the jurisdiction of peace in Colombia.

Participants: 20.

Implementing partner: European Union.

Financed by: European Initiative for Democracy and Human Rights.

I.7/2004

*Scuola Superiore Sant'Anna, Pisa, Italy, 8 - 16 July 2004*

**WORKING IN HOSTILE ENVIRONMENT: TOOLS AND SKILLS OF THE OPERATORS ABROAD**

Aim: the course was aimed at providing participants with the necessary knowledge in order to be able to face and respond to possible threats to their safety, by providing them

with specific tools on conflict management and resolution, radio communication, map reading, preventive medicine and first aid, stress management, safety and security and media.

Participants: 25.

Financed by: participants' tuition fee.

I.6/2004

*Scuola Superiore Sant'Anna, Pisa, Italy, 5 - 23 July 2004*

**SUMMER SCHOOL: THE CIVILIAN PERSONNEL OF PEACEKEEPING AND PEACE BUILDING OPERATIONS**

Aim: the course was aimed at training participants to work more effectively in field missions by enhancing their professional and personal capacities, introducing them to the specific context of peace support operations and strengthening their ability to work in the field as human rights officers and electoral observers.

Participants: 30.

Financed by: participants' tuition fee.

I.5/2004

*Scuola Superiore Sant'Anna, Pisa, Italy, 17-18 and 24-25 June 2004*

**THE REAL AND ILLEGAL**

Aim: the course was aimed at providing tools of analysis and project making that can take into account the dynamics related to non-legal, grey zone or criminal aspects in the context of humanitarian intervention, rehabilitation, reconstruction and co-operation processes.

Participants: 40.

Implementing partner: UNICRI of Turin, Italy.

I.4/2004

*Scuola Superiore Sant'Anna, Pisa, Italy, 3 June - 6 June 2004*

**NETWORK OF EUROPEANS FOR ELECTORAL AND DEMOCRACY SUPPORT**

Aim: the network was aimed at responding to the professional needs of the European Commission, as it faces ever increasing demands for delivering consistent and credible election observation missions around the globe.

Participants: 25.

Financed by: European Union.

I. 3/2004

*Ghana, Accra 19 April 2004 - 24 September 2004*

**TRAINING COURSE ON PEACE BUILDING AND GOOD GOVERNANCE FOR AFRICAN CIVILIAN PERSONNEL**

Aim: the course was aimed at increasing the readiness professionalism of African Civilian Personnel participating in peacekeeping as well as other peace support missions in order to enhance their capacity to respond effectively to the complex challenges of post-conflict reconstruction.

Participants: 20.

Financed by: African Union.

I.2/2004

*Scuola Superiore Sant'Anna, Pisa, Italy, 18 - 27 March 2004*

**EUROPEAN COMMUNITY PROJECT ON TRAINING FOR CIVILIAN ASPECTS OF CRISIS MANAGEMENT**

Aim: this course was aimed at addressing the training needs of human rights field officers and at improving their tasks, as members of human rights field operations from traditional monitoring to fact-finding and/or full-scale legal inquiries on alleged human rights abuses.

Participants: 18.

Financed by: European Union.

I.1/2004

*Scuola Superiore Sant'Anna, Pisa, Italy, 2 - 13 February 2004*

**EUROPEAN COMMUNITY PROJECT ON TRAINING FOR CIVILIAN ASPECTS OF  
CRISIS MANAGEMENT**

Aim: the course was aimed at providing participants with basic knowledge and skills needed, independently of the specific function the experts would fulfil on a mission, and promoting a reflective and critical approach with regard to the complex issues of civilian crisis prevention and management when implementing concrete projects in the field.

Participants: 28.

Financed by: European Union.

## Year 2003

I.10/2003

*Addis Ababa, Ethiopia, 8 - 11 July 2003*

**TRAINING PROGRAMME ON PEACE BUILDING AND GOOD GOVERNANCE**

Aim: the course was aimed at endowing participants with a common understanding of the legal foundations for the protection of vulnerable groups in time of conflict, at serving as a forum for analysis and conceptualisation of UNMEE's specific characteristics vis-à-vis other peacekeeping experiences and at providing a room for the discussion and the exchange of views among various components of UNMEE.

Participants: 24.

Financed by: European Union.

I.9/2003

*Scuola Superiore Sant'Anna, Pisa, Italy, 1 - 18 July 2003*

**SUMMER SCHOOL: THE CIVILIAN PERSONNEL OF PEACEKEEPING AND PEACE  
BUILDING OPERATORS**

Aim: the course was aimed at training participants to work more effectively in field missions by enhancing their professional and personal capacities, introducing them to the specific context of peace support operations and strengthening their ability to work in the field as human rights officers and electoral observers.

Participants: 40.

Financed by: participants' tuition fee.

I.8/2003

*Scuola Superiore Sant'Anna, Pisa, Italy, 30 June - 11 July 2003*

**TRAINING COURSE 'THE HUMANITARIAN UPDATE: NEW SKILLS AND  
METHODOLOGIES FOR AID WORKERS'**

Aim: the course was aimed at providing participants with personal skills and general methodology useful for people involved in humanitarian-relief and peace operations.

Participants: 30.

Financed by: the Rotary Club of Florence.

I.7/2003

*Scuola Superiore Sant'Anna, Pisa, Italy, 5 - 8 June 200*

**NETWORK OF EUROPEAN FOR ELECTORAL AND DEMOCRACY SUPPORT**

Aim: the network was aimed at responding to the professional needs of the European Commission, as it faces ever increasing demands for delivering consistent and credible election observation missions around the globe, by improving participants' knowledge on electoral observation issues.

Participants: 15.

Implementing partners: Electoral Reform International Services (UK), Austrian Study Centre for Peace and Conflict Resolution (Austria), Prodémocratie (France) and the Observatory of Pavia (Italy).

Financed by: European Union.

I.6/2003

*Arad, Romania, 13 - 23 May 2003*

**TRAINING PROGRAMME ON LOCAL DEVELOPMENT POLICY FOR OFFICERS AND REPRESENTATIVES OF THE ARAD COUNTY LOCAL ADMINISTRATION**

Aim: the course was aimed at training public officials and representative of the Arad County in order to enable them to better approach the process of entry to the European Union.

Participants: 20.

Implementing partners: Arad County, Vasil Goldis University of Arad, Province of Pisa and 'Toscana Promozione'.

Financed by: Tuscany Region and Pisa Province.

I.5/2003

*Scuola Superiore Sant'Anna, Pisa, Italy, 19 - 28 March 2003*

**EUROPEAN COMMUNITY PROJECT ON TRAINING FOR CIVILIAN ASPECTS OF CRISIS MANAGEMENT**

Aim: the course was aimed at addressing the training needs of human rights field officers and at improving their tasks, as members of human rights field operations, from traditional monitoring, tailored to different rights and beneficiaries, to fact-finding and/or full-scale legal inquiries on alleged human rights abuses.

Participants: 30.

Financed by: European Union.

I.4/2003

*Scuola Superiore Sant'Anna, Pisa, Italy, 2 - 8 March 2003*

**CONFLICT MANAGEMENT, RESOLUTION OR TRASFORMATION: WHERE TO BEGIN?**

Aim: the course was aimed at equipping and sharpening participants' awareness knowledge and skills in a broad array of conflict mitigation tools, techniques and strategies in order to enhance their ability to respond to conflicts that arise in their work or personal environments.

Participants: 30.

Financial contribution: US Embassy in Rome.

I.3/2003

*Washington DC (USA), 3 - 14 February 2003*

**PREPARING THE REHABILITATION EFFORT IN AFGHANISTAN**

Aim: the course was aimed at training participants addressing the needs of humanitarian relief personnel likely to be deployed to Afghanistan.

Participants: 30.

Implementing partners: Program on Peacekeeping Policy and the School of Public Policy of George Mason University.

Financed by: Italian Ministry of Foreign Affairs, Pisa Province, Tuscany Region and USIS of Rome.

I.2/2003

*Scuola Superiore Sant'Anna, Pisa, Italy, 3 - 14 February 2003*

### **EUROPEAN COMMUNITY PROJECT ON TRAINING FOR CIVILIAN ASPECTS OF CRISIS MANAGEMENT**

Aim: the course was aimed at providing participants with basic knowledge and skills, needed independently of the specific function the experts would fulfil on a mission, and at promoting a reflective and critical approach with regard to the complex issues of civilian crisis prevention and management when implementing concrete projects in the field.

Participants: 30.

Financed by: European Union.

I.1/2003

*Ghana, Accra 17 February 2003 - 31 August 2003*

### **TRAINING PROGRAMME ON PEACE BUILDING AND GOOD GOVERNANCE FOR AFRICAN CIVILIAN PERSONNEL**

Aim: the aim of the training programme was the establishment of training programmes on peace building and good governance for African civilian personnel in Accra, in collaboration with the University of Ghana.

Participants: 20.

Implementing partners: University of Ghana and Leghorn Center for International Affairs.

Financed by: UNDESA and Italian Cooperation.

## **Year 2002**

I.8/2002

*Scuola Superiore Sant'Anna, Pisa, Italy, 12 November – 11 December 2002*

### **DECENTRALIZED COOPERATION: PROJECT DEVELOPMENT AND IMPLEMENTATION**

Aim: the course was aimed at providing participants with the technical knowledge and the practical tools which were necessary for local officers to improve their personal profile and the effectiveness of their intervention to development projects.

Participants: 25.

Financed by: Tuscany Region.

I.7/2002

*Kabul, Afghanistan, 1 November 2002 – 31 January 2003*

**ENHANCING THE CAPACITY OF THE AFGHAN PUBLIC ADMINISTRATION**

Aim: the course was aimed at strengthening the capacity of the Afghan public administration officers in accomplishing the rehabilitation and reconstruction process in Afghanistan.

Participants: 25.

Implementing partners: University of York 'Post-war Reconstruction and Development Unit'.

Financed by: European Union.

I.6/2002

*Scuola Superiore Sant'Anna, Pisa, Italy, 3 July - 12 July 2002*

**WORKING IN HOSTILE ENVIRONMENT: TOOLS AND SKILLS OF THE OPERATORS ABROAD**

Aim: the course was aimed at providing participants with the necessary knowledge in order to be able to face and respond to possible threats to their safety, by providing them with specific tools on conflict management and resolution, radio communication, map reading, preventive medicine and first aid, stress management, safety and security and media.

Participants: 25.

Financed by: participants' tuition fee.

I.5/2002

*Scuola Superiore Sant'Anna, Pisa, Italy, 1 - 19 July 2002*

**SUMMER SCHOOL THE CIVILIAN PERSONNEL OF PEACEKEEPING AND PEACE BUILDING OPERATIONS**

Aim: the course was aimed at training participants to work more effectively in field missions by enhancing their professional and personal capacities, introducing them to the specific context of peace support operations and strengthening their ability to work in the field as human rights officers and electoral observers.

Participants: 40.

Financed by: participants' tuition fee.

I.4/2002

*Serbia, 1 June - 30 October 2002*

**EDUCATIONAL PROGRAMME FOR DESID ACTIVISTS IN THE FIELD OF PREVENTIVE DIPLOMACY, CONFLICT RESOLUTION AND RECONCILIATION**

Aim: the course was aimed at improving the education of activists to enable them to increase grass-roots participation at all levels and hereby encouraging a more just and participatory society.

Participants: 25.

Implementing partners: Center for Free Elections and Democracy in Belgrade.

Financed by: United States Institute for Peace, Freedom Foundation.

I.3/2002

*Washington DC, United States of America, May 28 - 7 June 2002*

**PREPARING FOR THE REHABILITATION EFFORT IN AFGHANISTAN**

Aim: the course was aimed at training participants addressing the needs of humanitarian relief personnel likely to be deployed to Afghanistan.

Participants: 30.

Implementing partners: Program on Peacekeeping Policy, School of Public Policy and George Mason University in Washington D.C.

Financed by: Italian Ministry of Foreign Affairs, Pisa Province, Tuscany Region and USIS in Rome.

I.2/2002

*Scuola Superiore Sant'Anna, Pisa, Italy, 8 - 12 April 2002*

*Brindisi, Italy, 16-20 September 2002*

### **EURO-OBSERVERS PILOT COURSES**

Aim: the courses were aimed at re-investing each the experience of Italian observers in the field of electoral observation, building on the efforts already carried out by the European Commission to set common standards for international observation missions.

Participants: 30.

Implementing partners: Movimondo, Ucodep and Elex and Media Observatory of Pavia.

Financed by: Italian Ministry of Foreign Affairs.

I.1/2002

*Scuola Superiore Sant'Anna, Pisa, Italy, 25 February - 9 March 2002*

### **PREPARING FOR THE REHABILITATION EFFORT IN AFGHANISTAN**

Aim: the course was aimed at training participants addressing the needs of humanitarian relief personnel likely to be deployed to Afghanistan.

Participants: 30.

Implementing partners: University of York, Post-war Reconstruction & Development Unit.

Financed by: Italian Ministry of Foreign Affairs, Province of Pisa, Tuscany Region and USIS in Rome.

## **Year 2001**

I.5/2001

*Bagnocavallo, Ravenna, Italy, 15-19 October 2001*

### **ENHANCING DEMOCRATIC INSTITUTION IN THE BALKANS**

Aim: the course was aimed at providing participants with key skills and tools to operate in international missions, with particular regard to the democratisation process and peace operations in the Balkans Area.

Participants: 40.

Implementing partners: MOVIMONDO.

Financed by: European Social Fund and Emilia Romagna Region.

I.4/2001

*Scuola Superiore Sant'Anna, Pisa, Italy, 4 - 13 July 2001*

### **WORKING IN HOSTILE ENVIRONMENT: KNOWLEDGE AND PRACTICAL TOOLS FOR OPERATORS ABROAD**

Aim: the course was aimed at providing participants with the necessary knowledge in order to be able to face and respond to possible threats to their safety, by providing them with specific tools on conflict management and resolution, radio communication, map reading, preventive medicine and first aid, stress management, safety and security and media.

Participants: 25.

Financed by: participants' tuition fee.

### I.3/2001

*Scuola Superiore Sant'Anna, Pisa, Italy, 2 - 20 July 2001*

#### **SUMMER SCHOOL: THE CIVILIAN PERSONNEL OF PEACEKEEPING AND PEACE BUILDING OPERATIONS**

Aim: the course was aimed at training participants to work more effectively in field missions by enhancing their professional and personal capacities, introducing them to the specific context of peace support operations and strengthening their ability to work in the field as human rights officers and electoral observers.

Participants: 30

Financed by: participants' tuition fee.

### I.2/2001

*Scuola Superiore Sant'Anna, Pisa, Italy, 16-21 July 2001*

#### **ELECTORAL MONITORING MISSIONS: ROLE AND DUTIES OF INTERNATIONAL ELECTORAL OBSERVERS**

Aim: the course was aimed at enabling experts of LTO and STO to operate as short term and long term electoral observers for international organisations and national institutions looking for civilian personnel specifically trained to work on the field, in order to guarantee the correct running of electoral observation missions.

Participants: 25.

Financed by: European Union.

### I.1/2001

*Scuola Superiore Sant'Anna, Pisa, Italy, 11 - 14 January 2001*

#### **TRAINING OF TRAINERS. THE CLASS ENVIRONMENT: ADVANCED PRINCIPLES AND METHODS IN THE TRAINING PROCESS**

Aim: the course was aimed at providing participants, who were specific trainers, with the theoretical background, skills and the most advanced methodologies of the training process.

Participants: 15

Implementing partners: PIBOES Network.

Financed by: European Union.

## **Year 2000**

### I.3/2000

*Sarajevo (Bosnia-Herzegovina), 27 February – 5 March 2000*

#### **TRAINING COURSE: THE PEACEKEEPING OPERATIONS IN BOSNIA-HERZEGOVINA**

Aim: the course was aimed at providing participants, who worked in the 'Italian Carabinieri Brigade', with appropriate knowledge of the historical, political and institutional context of Bosnia-Herzegovina, in order to best serve in the field of a peacekeeping operation.

Participants: 15.

Financed by: Italian 'Carabinieri' Brigade of Florence in Italy.



I.2/2000

*Scuola Superiore Sant'Anna, Pisa, Italy, 10 - 20 April 2000*

**TRAINING COURSE ON NATIONAL CAPACITY BUILDING**

Aim: the course was aimed at introducing participants to the concepts, actors, strategies and fundamental activities related to capacity building, and at providing them with practical skills on facilitating, mediating and negotiation techniques.

Participants: 25.

Implementing partners: PIBOES Network.

Financed by: European Union.

I.1/2000

*Scuola Superiore Sant'Anna, Pisa, Italy, 3 - 22 July 2000*

**SUMMER SCHOOL: THE CIVILIAN PERSONNEL OF PEACEKEEPING AND PEACEBUILDING OPERATIONS**

Aim: the course was aimed at training participants to work more effectively in field missions by enhancing their professional and personal capacities, introducing them to the specific context of peace support operations and strengthening their ability to work in the field as human rights officers and electoral observers.

Participants: 30.

Financed by: participants' tuition fee.

## Year 1999

I.5/1999

*Colombo, Sri Lanka, 8 - 12 March 1999*

**TRAINING COURSE ON HEALTH AS A BRIDGE FOR PEACE**

Aim: the course was aimed at transferring the basic skills and knowledge on Human Rights, International Humanitarian Law, Medical Ethics, Negotiation, Conflict Resolution and Analysis to health professionals in order to serve in crisis areas.

Participants: 16.

Implementing partners: WHO – EHA (Emergency and Humanitarian Action) and the South East Asia Regional Office.

Financed by: World Health Organization.

I.4/1999

*Scuola Superiore Sant'Anna, Pisa, Italy, 28 June - 17 July 1999*

**SUMMER SCHOOL: THE CIVILIAN PERSONNEL OF PEACEKEEPING AND PEACEBUILDING OPERATIONS**

Aim: the course was aimed at training participants to work more effectively in field missions by enhancing their professional and personal capacities, introducing them to the specific context of peace support operations and strengthening their ability to work in the field as human rights officers and electoral observers.

Participants: 30.

Financed by: participants' tuition fee.

### I.3/1999

*Scuola Superiore Sant'Anna, Pisa, Italy, 23 September - 1 October 1999*

#### **TRAINING COURSE ON NATIONAL CAPACITY BUILDING**

Aim: the course was aimed at introducing participants to the concepts, actors, strategies and fundamental activities related to capacity building, and at providing them with practical skills on facilitating, mediating and negotiation techniques.

Participants: 25.

Implementing partners: PIBOES Network.

Financed by: European Union.

### I.2/1999

*Pristina, Kosovo, 18 - 21 October 1999*

#### **TRAINING COURSE FOR UN REGISTRATION OFFICERS IN KOSOVO**

Aim: the course was aimed at enhancing the knowledge and technical capacities of the UNV personnel to be deployed as Registration Officers in Kosovo.

Participants: 53.

Financed by: United Nations Volunteers Programme.

### I.1/1999

*Scuola Superiore Sant'Anna, Pisa, Italy, 8 November - 17 December 1999*

#### **ORIENTATION AND TRAINING COURSE ON THE EUROPEAN UNION POLICIES OF DEVELOPMENT, INTERNATIONAL COOPERATION AND HUMAN RIGHTS**

Aim: the course was aimed at enhancing participants' skills and knowledge, offering them a technical and operational preparation on the issues of co-operation, development and human rights protection.

Participants: 15.

Financed by: Tuscany Region and European Social Fund.

## Year 1998

### I.5/1998

*Scuola Superiore Sant'Anna, Pisa, Italy, 2 - 7 February 1998*

#### **TRAINING COURSE FOR INTERNATIONAL ELECTORAL OBSERVERS FROM CENTRAL EUROPEAN INITIATIVE MEMBER STATES**

Aim: the course was aimed at training high officials of the Ministries of Foreign Affairs of the Central European Initiative EI Member States in order to enhance their skills to serve as electoral monitoring operators.

Participants: 28.

Financed by: Italian Ministry of Foreign Affairs.

### I.4/1998

*Scuola Superiore Sant'Anna, Pisa, Italy, 1 - 10 April 1998*

#### **TRAINING COURSE FOR HUMAN RIGHTS FIELD OFFICERS**

Aim: the course was aimed at enhancing participants' skills and knowledge, offering them a technical and operational preparation for human rights field officers and volunteers and giving professional mission oriented training.

Participants: 25.

Implementing partners: PIBOES Network.

Financed by: European Union.

I.3/1998

*Scuola Superiore Sant'Anna, Pisa, Italy, 2 - 15 June 1998*

**PEACEKEEPING OPERATIONS AND THEIR IMPACT ON NATIONAL COMMUNITIES: A TRAINING COURSE ON RECENT LEGAL ISSUES**

Aim: the course was aimed at training high level officials of the Ministry of Internal Affairs, the Ministry of Justice and the Ministry of Defence of Bosnia and Herzegovina on peacekeeping operations' issues.

Participants: 16.

Financed by: Italian Ministry of Foreign Affairs.

I.2/1998

*Scuola Superiore Sant'Anna, Pisa, Italy, 29 June - 18 July 1998*

**SUMMER SCHOOL: CIVILIAN PERSONNEL OF PEACEKEEPING AND PEACE BUILDING OPERATIONS**

Aim: the course was aimed at training participants to work more effectively in field missions by enhancing their professional and personal capacities, introducing them to the specific context of peace support operations and strengthening their ability to work in the field as human rights officers and electoral observers.

Participants: 30.

Financed by: USIS in Rome and Pisa Province.

I.1/1998

*Scuola Superiore Sant'Anna, Pisa, Italy, 23 - 27 November 1998*

**INTERNATIONAL MISSIONS OF ELECTORAL MONITORING**

Aim: the course was aimed at providing the participants with both the legal and political framework of the main electoral systems and electoral observation missions in order to enhance their skills to serve as electoral monitoring operators.

Participants: 16.

Financed by: Italian Ministry of Foreign Affairs.

## Year 1997

I.3/1997

*Scuola Superiore Sant'Anna, Pisa, Italy, 30 June - 19 July 1997*

**SUMMER SCHOOL: CIVILIAN PERSONNEL OF PEACEKEEPING AND PEACE BUILDING OPERATIONS**

Aim: the course was aimed at training participants to work more effectively in field missions by enhancing their professional and personal capacities, introducing them to the specific context of peace support operations and strengthening their ability to work in the field as human rights officers and electoral observers.

Participants: 30.

Financed by: participants' tuition fee.

I.2/1997

*Scuola Superiore Sant'Anna, Pisa, Italy, 23 - 25 June 1997*

**ALBANIAN ELECTIONS: TRAINING DAYS FOR ITALIAN OBSERVERS**

Aim: the course was aimed at preparing the Italian contingent of the OSCE Election Monitoring Mission in order to best serve as international electoral observers deployed in Albania.

Participants: 20.

Financed by: Italian Ministry for Foreign Affairs.

I.1/1997

*Scuola Superiore Sant'Anna, Pisa, Italy, 28 April - 20 June 1997*

**SUMMER SCHOOL: CIVILIAN PERSONNEL OF PEACEKEEPING AND PEACE BUILDING OPERATIONS**

Aim: the course was aimed at training participants to work more effectively in field missions by enhancing their professional and personal capacities, introducing them to the specific context of peace support operations and strengthening their ability to work in the field as human rights officers and electoral observers.

Participants: 20.

Financed by: participants' tuition fee.

## Year 1996

I.1/1996

*Scuola Superiore Sant'Anna, Pisa, Italy, 1 - 20 July 1996*

**SUMMER SCHOOL: THE CIVILIAN PERSONNEL OF PEACEKEEPING AND PEACE BUILDING OPERATIONS**

Aim: the course was aimed at training participants to work more effectively in field missions by enhancing their professional and personal capacities, introducing them to the specific context of peace support operations and strengthening their ability to work in the field as human rights officers and electoral observers.

Participants: 30.

Financed by: participants' tuition fee.

## Year 1995

I.1/1995

*Scuola Superiore Sant'Anna, Pisa, Italy, 18 September - 7 October 1995*

**TRAINING COURSE: THE CIVILIAN PERSONNEL OF PEACEKEEPING AND PEACE BUILDING OPERATIONS**

Aim: the course was aimed at training participants to work more effectively in field missions by enhancing their professional and personal capacities, introducing them to the specific context of peace support operations and strengthening their ability to work in the field as human rights officers and electoral observers.

Participants: 30.

Financed by: USIS in Rome, Pisa Province and CARITAS.

## **II. List of Workshops, Seminars and Conferences**

## Year 2011

### II.2/2011

*Sala delle Conferenze Internazionali, Ministero degli Affari Esteri, Roma 18 May 2011*

#### **NIFOPE (Italian Training Network for peacekeeping and Emergencies) Brainstorming session**

Aim: the brainstorming session was aimed at discussing the issue of pre-deployment training, promoting the utilization of Goalkeeper/Schoolmaster between NIFOPE's members, debating on the role and development of NIFOPE's network and updating members on current issues and initiatives in the sector of training for personnel of ESDP/CSDP missions.

Participants: members of NIFOPE's network.

### II.1/2011

*Dar es Salaam, Tanzania 16-17 April 2011*

#### **HARMONIZATION OF ASF TRAINING AND THE ROLE OF APSTA WITH SPECIAL CONSIDERATION OF PROTECTION OF CIVILIANS (POC) TRAINING IN AFRICA**

Aim: The aim of the workshop was to build consensus within APSTA concerning the harmonization of the training curricula on POC. It provided an avenue to tease out the strategies and methodology that could be used to achieve this goal and to identify the priorities and actors in the harmonization process.

The workshop provided an opportunity for the APSTA members to practice the harmonization of courses exercised through group discussions and lessons learnt from the European context through the EGT (European Group on Training)/ENTRI (Europe's New Training Initiative for Civilian Crisis Management) Project of the SSSUP & ASPR and the POC-training Initiative funded by ASPR.

Participants: 21

Implementing Partners: APSTA (African Peace Support Trainers Association), ASPR (Austrian Study Center for Peace and Conflict Resolution)

Financed by: Austrian ADA (Austrian Development Cooperation) and the Italian MOFA (Ministry of Foreign Affairs)

## Year 2010

### II.2/ 2010

*Scuola Superiore Sant'Anna, Pisa, Italy, 22 – 23 September 2010*

#### **'MULTIPART' INTERNATIONAL CONFERENCE: 'THE ROLE OF MULTI- STAKEHOLDER PARTNERSHIPS IN CONFLICT AFFECTED COUNTRIES: RESEARCH AND EXPERIENCE FROM KOSOVO, CONGO DRC AND AFGHANISTAN.**

### II.1/2010

*Pisa, Italy, 17 March 2010*

#### **TRAINING OF THE CIVILIAN PERSONNEL OF PEACE OPERATIONS: TOWARD THE CREATION OF A NETWORK OF ITALIAN TRAINING CENTRES.**

## Year 2007

II.6/2007

*Jordan, 7 - 10 December 2007*

**UNAMI: FACILITATED WORKSHOP TO REVIEW REGISTRATION PROCEDURES.**

II.5/2007

*Jordan, 27 – 30 November and 02 – 05 December 2007*

**UNAMI: WORKSHOP ON PLANNING THE REGISTRATION PROCESS (PROJECT MANAGEMENT AND OPERATIONAL PLANNING).**

II.4/2007

*Nairobi, Kenya, 11 – 16 November 2007*

**INFORMATION – SHARING WORKSHOP FOR SPMU/AFRICAN UNION.**

II.3/2007

*Scuola Superiore Sant'Anna, Pisa, Italy, 19 – 20 October 2007*

**INTERNATIONAL CONFERENCE: THE ARMED CONFLICT BETWEEN ERTREA AND ETHIOPIA IN INTERNATIONAL LEGAL PERSPECTIVE.**

II.2/2007

*Pisa, Italy, 17-23 September 2007*

**NATO-AFGHAN STUDENTS FORUM: THE VIEW OF YOUNG GENERATION.**

II.1/2007

*Pisa, Italy, 19-20 October 2007*

**INTERNATIONAL CONFERENCE: THE ARMED CONFLICT BETWEEN ERITREA AND ETHIOPIA IN INTERNATIONAL LEGAL PERSPECTIVE.**

## Year 2006

II.2/2006

*Bruxelles, 1- 2 June 2006*

**INTERNATIONAL SUPPORT TO DEMOCRATIC TRANSITION IN POST-CONFLICT SITUATIONS.**

II.1/2006

*Accra, Ghana, 22-26 May 2006*

**TRAINING OF TRAINERS WORKSHOP.**

## Year 2005

II.1/2005

*Accra, Ghana, 8 – 13 August 2005*

**TRAINING OF TRAINERS WORKSHOP.**

## Year 2004

II.1/2004

*Pisa, Italy, 2 - 8 April 2004*

**SEMINAR ON DECENTRALIZED COOPERATION FOR POLITICAL REPRESENTATIVES OFFICERS OF THE BURKINA FASO LOCAL GOVERNMENT.**

## Year 2003

II.1/2003

*Pisa, Italy, 16 May 2003*

**SEMINAR ON 'WOMEN IN CONFLICTS: FROM ANGOLA TO AFGHANISTAN'.**

## Year 2002

II.3/2002

*Pisa, Italy, 16 December 2002*

**CONFERENCE: 'A FINAL OPPORTUNITY: GENESIS OF THE RESOLUTION 1441 ON THE DISARMAMENT OF IRAQ'.**

II.2/2002

*Pisa, Italy, 12 August 2002*

**CONFERENCE ON THE 'REGIONAL PEACEKEEPING OPERATIONS'.**

II.1/2002

*Rome, Italy, February - July 2002*

**LECTURES BY PROF DE GUTTRY ON 'JURIDICAL AND ORGANIZATIONAL PROFILES OF PEACE SUPPORT OPERATIONS'.**

## Year 2001

II.3/2001

*York, U.K., October 2001*

**LECTURES BY PROF. PAGANI ON 'LEGAL ASPECTS OF PEACEKEEPING OPERATIONS'.**

II.2/2001

*Pisa, Italy, 12 - 15 October 2001*



## **EU-EOP GENERAL LTO TRAINING SEMINAR.**

II.1/2001

*Washington, D.C., U.S.A., October 2001*

**LECTURES BY PROF. DE GUTTRY ON 'CIVILIAN CRISIS MANAGEMENT SERIES,  
EUROPEAN VIEWS ON THE NUTS AND BOLTS OF BUILDING A BETTER PEACE'.**

## **Year 2000**

II.1/2000

*Leghorn, Italy, 18 February 2000*

**CONFERENCE ON THE 50° ANNIVERSARY OF THE GENEVA CONVENTION ON  
THE INTERNATIONAL HUMANITARIAN LAW.**

## **Year 1999**

II.2/1999

*Pisa, Italy, 12 December 1999*

**CONSULTATION ON PLANNING AHEAD FOR THE HEALTH IMPACT OF  
COMPLEX EMERGENCIES.**

II.1/1999

*Pisa, Italy, 13 September 1999*

**CONFERENCE ON THE ROLE OF PARLIAMENTARISTS DURING THE ELECTORAL  
MONITORING MISSIONS.**

## **Year 1998**

II.1/1998

*Pisa, Italy, 6 - 7 March 1998*

**WORKSHOP 'IN SEARCH OF A EUROPEAN CONFLICT MANAGEMENT SYSTEM:  
THE CASE OF 1997 ALBANIAN CRISIS'.**

## **Year 1997**

II.2/1997

*Pisa, 4 April 1997*

**WORKSHOP 'INTERNATIONAL ELECTORAL MONITORING MISSIONS: THE ITALIAN CONTRIBUTION'.**

*II.1/1997*

*Pisa, 17 May 1997*

**BRAINSTORMING MEETING ON THE TRAINING OF HUMAN RIGHTS FIELD OFFICERS.**

## **Year 1996**

*II.1/1996*

*Pisa, 1 - 3 April 1996*

**MEETING OF THE INTERNATIONAL ASSOCIATION ON PEACEKEEPING TRAINING CENTRES ON 'RECENT CHALLENGES IN PEACEKEEPING TRAINING'.**

## **Year 1995**

*II.1/1995*

*Pisa, 17 - 18 November 1995*

**WORKSHOP ON 'TOWARDS A FUTURE FOR PEACEKEEPING: PERSPECTIVES FOR A NEW ITALIAN-GERMAN COOPERATION'.**

## **Year 1992**

*II.1/1992*

*Guatemala City, Guatemala, 1992 - 1994*

**POST GRADUATE COURSE ON REGIONAL INTEGRATION.**

## **III. Consulting Services**

## Year 2005

III.2/2005

*Republic of Albania, 29 June – 6 July 2005*

### **SHORT TERM OBSERVERS MISSIONS IN ALBANIA**

Description: the Scuola was entrusted to organize the participation of six Short Term Observers to the Election Monitoring Mission for the Parliamentary elections in Albania.

Funding institution: Italian Ministry of Foreign Affairs.

III.1/2005

*Republic of Macedonia, 9 – 15 March 2005*

### **SHORT TERM OBSERVERS MISSIONS IN MACEDONIA**

Description: the Scuola was entrusted to organize on behalf of the Italian Ministry of Foreign Affairs the participation of five Short Term Observers to the Election Monitoring Mission for the Municipal elections in Macedonia.

Funding institution: Italian Ministry of Foreign Affairs

## Year 2004

III.5/2004

*Pisa, Italy, November 2004 – on going*

**A MAP OF DECENTRALISED COOPERATION ACTORS IN TUSCANY**

Description: the Scuola was entrusted to carry out a research in order to offer a clear and complete map of the Tuscany's actors of the decentralized cooperation and their activities, in order to allow the Tuscany Region to have a precise assessment of the situation.

Funding institution: Tuscany Region and Tuscany Provinces.

III.4/2004

*Pisa, February – May 2004*

**DECENTRALIZED COOPERATION: TRAINING ON THE JOB INITIATIVE FOR THE ADMINISTRATIVE PERSONNEL OF THE PROVINCE OF LIVORNO**

Description: THE Scuola was entrusted to provide the Livorno Province's administrative staff, who works in the sector of decentralized cooperation, with a help-desk service, which was active for the whole application period, and to assist it during the projects assessment session.

Funding institution: Livorno Province.

III.3/2004

*Pisa, September 2004 - on going*

**TUSCANY PEACE SYSTEM: MAPPING ALL REGIONAL INITIATIVES PROMOTING A CULTURE OF PEACE AND ALL REGIONAL ACTORS INVOLVED IN AWARENESS CAMPAIGNS, INFORMATION, RESEARCH AND DOCUMENTATION WITHIN THE PEACE PROMOTION SECTOR.**

Description: the Scuola was entrusted to map all regional initiatives promoting a culture of peace and all regional actors involved in awareness campaigns, information, research and documentation within the peace promotion sector, in order to provide an accurate picture of the present situation and make it accessible to everybody interested in the Tuscany peace system.

Funding institution: Tuscany Region.

III.2/2004

*Pisa, Italy, 18 February – 23 April 2004*

**EXTERNAL ASSESSMENT UNIT**

Description: the Scuola was entrusted to create a transparent, accurate and impartial assessment unit in charge of the *ex-ante* evaluation of international cooperation project proposals, in order to elaborate a data base containing the results of the evaluation process.

Funding institution: Tuscany Region.

III.1/2004

*Florence, Italy, 17-18 September 2004*

## **CONFERENCE ON THE EUROPEAN AND AFRICAN REGIONAL LEGISLATIVE ASSEMBLIES ON DECENTRALIZATION, THE NEW DIMENSION OF DEMOCRACY, PEACE AND DEVELOPMENT**

Description: the Scuola was entrusted to carry out a support and consulting service to Tuscany Regional Council in the organization of the 'First Conference of the European and African Regional Legislative Assemblies on Decentralization, the New Dimension of Democracy, Peace and Development'.

Funding institution: Tuscany Region.

## **Year 2003**

### **III.1/2003**

*Republic of Azerbaijan, 10 – 17 October 2003*

#### **SHORT TERM OBSERVERS MISSIONS IN AZERBAIJAN**

Description: the Scuola was entrusted to organize on behalf of the participation of eight Short Term Observers to the Election Monitoring Mission for the Presidential elections in Azerbaijan.

Funding institution: Italian Ministry of Foreign Affairs.

## **Year 2002**

### **III.3/2002**

*Republic of Serbia, Federal Republic of Yugoslavia, August – October 2002*

#### **SHORT AND LONG TERM OBSERVERS MISSIONS IN SERBIA, FRY AND MACEDONIA**

Description: the Scuola was entrusted to organize the participation of thirty-five Short Term Observers to the Election Monitoring Mission for the Parliamentary Elections in FYR, the participation of two Long Term Observers and the participation of ten Short Term Observers to the Election Monitoring Mission for the Presidential Elections in FRY.

Funding institution: Italian Ministry of Foreign Affairs.

### **III.2/2002**

*Nuba Mountain, Sudan, 13 April - 13 June 2002*

#### **LONG TERM ELECTORAL OBSERVER MISSION IN SUDAN**

Description: the Scuola was entrusted to organize the participation of a long term electoral observer in the region of Nuba Mountains in Sudan.

Funding institution: Italian Ministry of Foreign Affairs.

### **III.1/2002**

*Chennai, India, 24 - 27 April 2002*

#### **VIDES SEMINAR ON 'WOMEN AS PEACE MEDIATOR: THE CREATION OF A WOMEN LEADERSHIP FOR PEACE IN ASIA'**

Description: the Scuola was entrusted to send two experts to the VIDES Seminar of Chennai and to cooperate to its 'Women as Peace Mediator: the creation of a women leadership for Peace in Asia.

Funding institution: VIDES ngo.

## Year 2001

III.2/2001

*Pristina, Kosovo, July - September 2001*

### **FOUNDATION TRAINING FOR POLLING STATION COMMITTEES CHAIRPERSON IN KOSOVO**

Description: the Scuola was entrusted to collaborate in the planning and implementation of the Foundation Training for Polling Station Committees Chairpersons in Kosovo, in order to design a training curriculum, identify a strategy for the Serb community and implement a training session.

Funding institution: International Foundation for Elections System.

III.1/2001

*Pisa, Italy, 2001*

### **'WHITE HELMETS' TRAINING PROJECT**

Description: the Scuola was entrusted to cooperate in the realisation of a training project for the 'White Helmets' in order to provide volunteers with appropriate and efficient skills to operate in international missions and emergency situations.

Funding institution: Italian CARITAS.

## Year 2000

III.5/2000

*Federal Republic of Yugoslavia, November - December 2000*

### **ODIHR/OSCE ELECTION OBSERVATION MISSION IN THE FEDERAL REPUBLIC OF YUGOSLAVIA**

Description: the Scuola was asked to serve as Parliamentary Liaison Officer to the ODIHR/OSCE Election Observation Mission in the Federal Republic of Yugoslavia.

Funding institution: ODIHR /OSCE.

III.4/2000

*Republic of Azerbaijan, October - November 2000*

### **ELECTORAL OBSERVATION MISSION IN THE REPUBLIC OF AZERBAIJAN**

Description: the Scuola was asked to serve as Parliamentary Liaison Officer and as LTO Co-ordinator to the ODIHR/OSCE Electoral Observation Mission in Azerbaijan.

Funding institution: ODIHR /OSCE.

III.3/2000

*Pisa, Italy, October 2000*

### **TRAINING COURSE 'HEALTH AS A BRIDGE FOR PEACE'**

Description: the Scuola was entrusted to support the design and implementation of the Training Course 'Health as a Bridge for Peace', specifically designed for Indonesian medical personnel working in the conflict prone regions of the country, in order to

report on and evaluate the workshop and lecture participants in the training course on conflict analysis.

Funding institution: World Health Organization.

III.2/2000

*September 2000 to present*

**EC CONTRACT 'HUMAN RIGHTS, DEMOCRATIZING AND INSTITUTIONAL STRENGTHENING'**

Description: the Scuola was entrusted to offer its services to the European Commission by identifying and contacting high level experts and proposing them to the Commission, by mobilising extremely quickly the experts able to completely fulfil the TOR set by the EC and by providing technical and logistical support to the experts selected for the mission.

Funding institution: European Commission.

III.1/2000

*July 2000*

**ELECTORAL OBSERVATION MISSIONS**

Description: the Scuola was entrusted to provide consulting services for the organisation of the electoral observation missions in Mozambique, Mexico and Venezuela.

Funding institution: Italian Ministry of Foreign Affairs.

## Year 1999

III.2/1999

*September 1999*

**ELECTORAL OBSERVATION MISSIONS**

Description: the Scuola was entrusted to provide consulting services for the organisation of the electoral observation missions in Peru.

Funding institution: Italian Ministry of Foreign Affairs

III.1/1999

*April 1999*

**ACTIVE LEARNING PACKAGE**

Description: the Scuola was entrusted to train health professionals to work in conflict affected regions.

Funding institution: World Health Organization.

## Year 1998

III.1/1998

*November 1998*

**KOSOVO VERIFICATION MISSION**

Description: the Scuola was entrusted to contribute to the realisation of a leaflet on the standard operating procedures and the guidelines on human dimension issues to be distributed to the 2,000 verifiers of the Kosovo Verification Mission.

Funding institution: ODIR/OSCE.





# **IV. MONITORING AND EVALUATION**

## Year 2010

### IV.2/2010

#### **BRASIL PROXIMO**

Description: the Scuola was entrusted to carry out an *in itinere* and final evaluation of a project in Brazil under an innovative partnership agreement signed between them and the Presidency of the Federative Republic Brazil in 2004. The overall objective of the program is to encourage the improvement of living conditions of the weaker sectors of Brazilian society in accordance with the geographic priorities and targets of the Federal Government. The specific objective of the program is to contribute to the strengthening of the policies 'federation' in Brazil (Government Federal, states and municipalities) to plan and implement interventions aimed at developing integrated local and support small producers through the growth of micro, SME and cooperative, appropriating the best practices gained in these areas by proposing five Italian regions. The project implies three visits on the field in order to verify its implementation.

Funding institution: Tuscany Region.

Framework: 2010-2012.

Number of projects evaluated: 1.

Budget:

### IV.1/2010

#### **NETSAFRICA**

Description: the Scuola was entrusted to carry out an *in itinere* and final evaluation of a project in South Africa under the decentralised cooperation partnerships amongst sub-national governments of both South Africa and Italy in a spirit of solidarity and sustainability. The overall objective of the Programme is to support the process of administrative decentralisation of the Republic of South Africa with a view to consolidate the role of local institutions on the path towards democratization and peace. The specific objectives are: 1. to enhance the capacity of COGTA in the framework of the National Policies and Strategies on Public Participation and Community Empowerment; 2. to enhance the capacity of local provinces and municipalities within the same provinces in the formulation of policies and implementation of initiatives to fight poverty and 3. to ensure access to basic services within the context of the National Framework for Local Economic Development. The project implies three visits on the field in order to verify its implementation.

Funding institution: Tuscany Region.

Framework: 2010-2012.

Number of projects evaluated: 1.

Budget: approx. 4 millions euros.

## Year 2009

### IV.1/2009

#### **PIR PROJECTS**

Description: the Scuola was entrusted to carry out an *in itinere* monitoring and final evaluation of the PIR Project which had been presented by the Regional Coordination Tables of the Tuscany Region in the framework of the decentralized cooperation plans in Africa, America Latina, Asia, Europe and Middle East. The objectives of the projects were: 1. to evaluate the use of financial resources in terms of quality and quantity, in order to ensure maximum transparency of funds allocated; 2. to estimate the actual compliance among the PIR of the Geographical Tables and the regional strategy for international cooperation; 3. to improve the skills to re-elaborate the strategy and the priorities of the Tuscany cooperation system and 4. to improve the operative criteria through which PIR projects have been selected.

Funding institution: Tuscany Region.

Number of projects evaluated: 10.

Budget: approx. 2 millions euros.

## Year 2008

### IV.2/2008

#### **SENEGAL PROJECT**

Description: the Scuola was entrusted to carry out the programme of monitoring and evaluation the Country Project Senegal submitted by 'Fondazioni 4 Africa' to help and improve the economic and social conditions of the populations living in rural and outlying urban areas of Senegal. The project's objectives were: 1. to make the most of the role of Senegalese immigrants living in Italy in fostering the processes of development in their home country; 2. to make the most of local products and resources as sources of income, in particular for vulnerable sectors of society and 3. to promote the active participation of the civil society and the organizations representing vulnerable social groups in mechanisms of local development and political decision-making on various levels (local, national etc.), also from the perspective of partnership and interdependence between Senegal and Italy. The project implies three visits on the field in order to verify its implementation.

Funding institution: Fondazioni 4 Africa (Fondazione Cariplo, Compagnia di San Paolo, Fondazione Cariparma and Fondazione Monte dei Paschi di Siena).

Framework: 2008-2011.

Number of projects evaluated: 1.

Budget: approx. 4,5 millions euros.

### IV.1/2008

#### **ERITREA PROJECT**

Description: the Scuola was entrusted to carry out a final evaluation of the international health cooperation project 'Firenze Asmara Km 0'.

Funding institution: Tuscany Region.

Number of projects evaluated: 1.

Budget: approx. 1,7 millions euros.

## Year 2007

### IV.1/2007

#### **BALADIYAS GOVERNANCE MONITORING PROJECT**

Description: the Scuola was entrusted to develop a scientifically sound reporting and analysis mechanism for the forthcoming local elections in Algeria, by conducting a survey on a sample of 'baladiyas' (municipalities) in 3 different phases: before, during and after the elections. The main activities were: 1. the collection of data (e.g. through interviews with relevant actors); 2. the elaboration of the collected data and 3. the drafting of a final report to be published in French and Arabic languages.

Implementing partners: Creative Associates Inc., Washington and University of Algiers Youssef 'Ben Khedda'.

Funding institution: UD Department of State.

Framework: November 2007 – March 2008.

Number of projects evaluated: 1.

Budget:

## Year 2006

### IV.3/2006

#### **PROJECTS FOR A PEACE CULTURE**

Description: the Scuola was entrusted to carry out an *ex ante* evaluation of the project's proposals subjected to the Region in the framework of the Regional Plan for the promotion of a peace culture 2001-2005. The main activities were: 1. to define methodologies and evaluation criteria; 2. to write a merit graded list and 3. to elaborate observations and recommendations emerged from the analysis of the evaluation results.

Funding institution: Tuscany Region.

Framework: 2006-2010.

Number of projects evaluated: approx. 200.

Budget: approx. 12 millions euros.

### IV.2/2006

#### **BASTA UN GESTO**

Description: the Scuola was entrusted to carry out an *ex ante* evaluation in order to identify the deserving projects presented to 'UNICOOP Tirreno' which dealt with territorial solidarity and social intervention for the support of the people with handicap. The main activities were: 1. to write a merit graded list and 2. to elaborate an analysis document on the results of the evaluation process.

Funding institution: UNICOOP Tirreno.

Number of projects evaluated: approx. 60.

Budget: approx. 11 millions euros.

#### IV.1/2006

### **PROJECT 'REINFORCING ACTIONS OF FIGHTING THE DISCRIMINATION AGAINST THE MINORITY OF AKA IN THE CENTRAL AFRICAN REPUBLIC'.**

Description: the Scuola was entrusted to carry out a final evaluation of the COOPI project which aimed at reinforcing the action of fighting the discrimination against the minority of Aka in the Central African Republic and at improving its socio-cultural identity.

Funding institution: COOPI.

Number of projects evaluated: 1.

Budget: approx. 1 million euros.

## Year 2005

#### IV.3/2005

### **PROJECTS OF INTERNATIONAL HEALTH COOPERATION**

Description: the Scuola was entrusted to carry out an *ex ante* evaluation of the projects' proposals submitted to the region by third parties. The objects of the project were: 1. to define methodologies and evaluation criteria; 2. to write a merit graded list and 3. to elaborate observations and recommendations emerged from the analysis of the evaluation results.

Funding institution: Tuscany Region.

Framework: 2005-2010.

Number of projects evaluated: approx. 140.

Budget: approx. 8 millions euros.

#### IV.2/2005

### **EMERGENCY PROJECTS**

Description: the Scuola was entrusted to carry out an *ex ante* evaluation on the projects' proposals submitted to the region itself in the framework of the regional law 13/2005 'Extraordinary Intervention in Solidarity of the Tsunami Afflicted Populations on 26 December 2004'. The main activities were: 1. to write a merit graded list and 2. to elaborate an analysis document on the results of the evaluation process.

Funding institution: Tuscany Region.

Number of projects evaluated: 4.

Budget: approx. 1,5 million euros.

#### IV.1/2005

### **GEO PROJECT**

Description: the Scuola was entrusted to carry out a final evaluation of the Geo Project - 'Youth and Employment'. The main activity was to use a methodology of an 'Active Local Animation' in order to identify the explicit and latent local needs and transform them in innovative projects for the local development of employment.

Funding institution: Massa Carrara Province.

Number of projects evaluated: 1.

Budget: approx. 1,7 million euros.

## Year 2004

IV.2/2004

### **INTERNATIONAL COOPERATION PROJECTS**

Description: the Scuola was entrusted to carry out an *ex ante* evaluation on the projects' proposals submitted to the Tuscany Region in the framework of the Regional Plans of Cooperation 2001-2005 and 2007-2010. The main activities were: 1. to define methodologies and evaluation criteria; 2. to write a merit graded list and 3. to elaborate observations and recommendation emerged from the analysis of the evaluation results.

Funding institution: Tuscany Region.

Framework: 2004-2010.

Number of projects evaluated: approx. 450.

Budget: approx. 30 million euros.

IV.1/2004

### **INTERNATIONAL COOPERATION PROJECTS**

Description: the Scuola was entrusted to carry out an *ex ante* evaluation on the projects' proposals submitted to the provincial administration in the framework of the call for the financial contribution to third local parties. The main activities were: 1. to write a merit graded list; 2. to elaborate an analysis document on the results of the evaluation process and 3. to implement a training on the job activity with the province staff.

Funding institution: Livorno Province.

Number of projects evaluated: 15.

Budget: 120.000 euros.

## Year 2003

IV.1/2003

### **SEENET PROGRAMME**

Description: the Scuola was entrusted to carry out an *in itinere* evaluation of the Seenet Programme in order to provide the programme's operators with elements of systematic tools to avoid an abandon of the projects goals. There have been involved more than twenty Balkan local authorities (Croatia, Bosnia-Herzegovina, Serbia, Kosovo, Macedonia and Albania) and some local entities of the Tuscany region. The objective of the project was to re-enforce the gestational competences of the Balkan local authorities in the framework on local economic and services' development.

Funding institution: Tuscany Region.

Framework: 2003-2006.

Number of projects evaluated: 1.

Budget: approx. 4 million euros.